Internal Assessor Training on National Quality Assurance Standards for District Hospitals

Conducted by

National Health System Resource Centre in collaboration with National Health Mission, Maharashtra

TRAINING REPORT

Internal Assessor Training on National Quality Assurance Standards

| TRAINING COORDINATOR | Ms. Vinny Arora (Consultant QI, NHSRC, New Delhi) Dr. Sonali Nagthane (State QA Consultant, Maharashtra) |
|--------------------------|-------------------------------------------------------------------------------------------------------------|
| DATE OF TRAINING | 07 th to 08 th November' 2019 |
| PLACE OF TRAINING | Chintan Auditorium, SIHFW, Nagpur, Maharashtra |
| PARTICIPANTS OF TRAINING | Total no. 86 (List attached in <i>Annexure I</i>) |
| COURSE SCHEDULE | The course schedule (Attached in <i>Annexure II</i>) outlines day to day contents and learning methods. |

OBJECTIVES OF TRAINING:

The specific objectives of the Training programme were: -

- 1. To set up a pool of Internal Assessors for the state of Maharashtra.
- 2. To equip assessors with knowledge of key concepts, tools and methodologies of National Quality Assurance Standards.
- 3. To develop skills and acumen to carry out internal evaluation of the hospitals.

EXECUTIVE SUMMARY

Internal Assessor training was conducted by NHSRC in collaboration with NHM Maharashtra from 07th to 08th November' 2018 at SIHFW, Nagpur, Maharashtra.

Intent of training is to provide complete understanding on Key Concepts of Quality, National Quality Assurance Standards along with their sub components & scoring methodologies for assessment to the aspiring Internal Assessors. Course curriculum for training was prepared by the NHSRC and was duly syndicated with state. The training was extended up to period of two days, followed by written evaluation, if participant would be able to score minimum 60 % of marks, than he/she will be awarded with Internal Assessor Certification for NQAS & would be eligible as an empanelled Internal Assessor for the State. Participants in the training were from diverse background including DPM, RCHO, THO, MS, Nursing Suptt. and others from districts of Maharashtra.

The participants were given-

- 1. A copy of Operational Guideline for National Quality Assurance in public health care.
- 2. A copy of Assessor's guidebook for District Hospital. (Volume1 & Volume 2)
- 3. A folder with writing pad and pen.
- 4. Instruction's for Participant about Internal Assessor's Training.
- 5. Hard copy of Exercises and material wherever required during training.
- 6. Dynamic Training tools like Group discussions; Interactions, individual work etc. has been used to facilitate focused learning and keep the interest of the audience alive.

The programme had 09 sessions and 04 exercises, spread over a period of two days. Feedback from the participants was taken and the report contains analysis and suggestions given by the participants. Session wise participant's feedback is attached as Annexure III.

Training was started with welcome speech from Director Training followed by presentation from Ms. Vinny Arora (Consultant QI, NHRSC).

The overall rating of the programme in feedback was satisfactory with an *overall score of* **4.42 on a 5 point scale.**

Post Training Evaluation – Out of 86 participants, only 84 participants appeared for the post training evaluation exam and 64 candidates cleared the exam. All the pass candidates have been enrolled in the State Internal Assessor Pool.

| SESSION BRIEF | | |
|------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| Торіс | Session Brief | |
| Day -1 (0 | 7 th November 2019) | |
| Overview of National Quality Assurance Programme, Measurement System, Standards and Assessment Protocols <u>Ms. Vinny Arora</u> | This session covers the concepts, dimensions and approaches towards Quality, it outlines about development of National Quality Assurance Program and also brief about its 8 areas of concern along with its key features and standards. The session lays emphasis on Deming cycle and its correlation with NQAS. This session also elaborate the measurement system and the differentiation of the system at UPHC & DH level. A detailed discussion about 18 checklists of District Hospital Level is done during the session. This session also entails about scoring & methodology used in the system. | |
| Standards for Service Provision & Patient Rights <u>Dr. Prasad Bhandari</u> | Session cover an elaborative discussion about first 2 area of concern i.e. Service Provision & Patient rights. It includes thorough understanding about availability of services & discussion on patient rights – Availability, Accessibility, Affordability and Quality. | |
| Standards for Inputs & Support Services <u>Ms. Vinny Arora</u> | Session covers availability of infrastructure, human resource and their training, competencies & also availability of consumables & drugs. New added Standard C7 was also briefed during the session. Session include importance of support services in public healthcare facilities as well as detailed discussion on 12 standards of Support services. It also include detailed discussion on Maintenance of equipments, calibration, inventory management, dietary services, Laundry services, Security services, Community participation, financial management, contract management & Statutory requirement etc. | |
| Case study Labour Room <u>Ms. Vinny Arora</u> | Case Study of Labour room is given to participants for better understanding of scoring system as well as hands on experience about assessment. Individually all participants had worked upon case study followed by formulation of score card for Area of Concern A, B & C. Followed by thorough detailed discussion about | |

| | all the checkpoints. | |
|-------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| Standards for General Clinical Services <u>Ms. Vinny Arora</u> | Session include importance of clinical services as well as discussion on 09 standards of Clinical services which includes assessment of Quality of registration, admission, consultation services assessment & reassessment of in patients, their care during transfer & referral. It also includes discussion about nursing care, drug administration, patient record maintenance and discharge process etc. | |
| Standards for General Clinical Services <u>Dr. Rajeshwar Debawar</u> | The session elaborates discussion about Assessment of quality of specific clinical services like Emergency, ICU/SNCU, OT, anesthetic services, diagnostic services, blood bank as well as end of life care. | |
| Standards for RMNCHA Services Dr. Shazia Sharms | Standards on RMNCHA services which include Antenatal, intra-natal & Postnatal care as well as family planning & ARSH services along with standards for Quality of National Health Programs were discussed. | |
| Group Activity of Identifying Standards <u>Ms. Vinny Arora</u> | All the participants actively participated in the activity by looking for the specific words given in the chits. The participants located those specific words in the NQAS Standards and formed the groups based on Areas of Concerns. | |
| Day 2 (0 | 8 th November 2019) | |
| Standards for Infection Control <u>Ms. Vinny Arora</u> | Session includes detailed discussion about 6 standards. It includes elaborative details on how to assess the infection control practices at public health care facilities. Layout of Operation Theatre, discussion of New Bio Medical Waste Management rules forms the part of the session. | |
| Bio Medical Waste Management <u>Dr. Shazia Sharms</u> | Detailed deliberation on BMWM Rules 2016 and its amendments was done. Implementation challenges along with the assessment issues were discussed during the session. | |
| Standards for Quality Management <u>Ms. Vinny Arora</u> | Session include discussion on 8 standards of Quality Management system. It also includes how to frame and assess Quality policy, objective, SOP, PSS and process mapping. Newly added two standards G9 and G10 Risk Management Framework were also | |

| | elaborated. |
|---------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Key Performance Indicators <u>Ms. Vinny Arora</u> | Session include discussion on 30 KPIs. It also include how to calculate & reporting mechanism of KPI at facility, district & state level |
| Internal Assessment and Gap analysis with exercise <u>Ms. Vinny Arora</u> | Participants were briefed about how, who and when to do an internal assessment and find the gaps. They are also briefed about the prioritization of the gaps for gap closure activities and preparation of action plan. Gap Analysis format were given to the participants, later on Slides were shown to them to enable them to find the gap, then prioritize and prepare an action plan in order to perform the gap analysis activity after assessment in their facilities. |
| Roadmap Ahead <u>Ms. Vinny Arora</u> | Session includes elaboration about 10 step wise activities that can be started at facility along with assessment process to identify and close the gaps to attain Certification. It was briefed that improvement must continue after attaining certification also. |
| Post Training Evaluation | At last Post training Evaluation of participants has been conducted. Post training evolution contain 42 Multiple choice Questions. Participants are allowed to use their notes & assessment guidebook for answering question paper. |

PARTICIPANT FEEDBACK

Following examination feedback was taken from participants; 75 participants had provided their feedback. Evaluation of participant feedback is taken on 5 point scale. Analysis of Participant feedback is attached in *Annexure IV.* Overall Average scoring was of <u>4. 42 out of</u> <u>5.</u>

MOST LIKED SESSIONS WERE:

| Name of Session & Presenter | Score | |
|------------------------------------------------------------|-------|--|
| Standards of Area of Concern G | 4.84 | |
| Ms. Vinny Arora | | |
| Standards of Area of Concern C & D | 4.84 | |
| Ms. Vinny Arora | | |
| Internal Assessment and Gap Analysis | 4.80 | |
| Ms. Vinny Arora | | |
| Overview of NQAP, Measurement System & Assessment Protocol | 4.79 | |
| Ms. Vinny Arora | | |
| Exercises | | |
| Exercises – LR | 4.85 | |
| Ms. Vinny Arora | | |
| Exercise on Identification of Standards | 4.79 | |
| Ms. Vinny Arora | | |

SUGGESTIONS TO IMPROVE THE TRAINING

- 1. Number of training days should be increased.
- 2. Practical Method of learning would be more beneficial hence field visit to be included.
- 3. To arrange such trainings at district level.

<u>Annexure I</u>

Participants of Training

| Sr. No. Participant Name | | Designation & Head Quarters | |
|--------------------------|-----------------------------|--------------------------------------------|--|
| 1 | Dr. Prashant P. Ghodam | RMO, Amarvati | |
| 2 | Dr. Sandeep Gore | NTCP Consultant, Jalna | |
| 3 | Dr. Kiran Patil | THO Jawhar | |
| 4 | Dr. Sayali A. Thokal | DQAC Nashik | |
| 5 | Dr. Smita V. Bari | MO Palghar, Gholwad | |
| 6 | Dr. Santosh C. Kadle | DRCHO Jalna | |
| 7 | Dr. A. D. Chandekar | DRCHO ZP Gondia | |
| 8 | Dr. Harshala S. Vedak | RMO(OR), Kolhapur | |
| 9 | Dr. Farooque A. Desai | DRCHO Kolhapur | |
| 10 | Dr. Rahul G. Kokare | MO PHC Tembhurni, Ta-bajamth, Dist-Hingoli | |
| 11 | Dr. Prashant N. Jaybhaye | DQAC Jalna | |
| 12 | Dr. Ashwini Waghe | DQAC Bhandara | |
| 13 | Mr. Shridhar Pandit | PO NHM Pune | |
| 14 | Dr. Abhay Tidke | ADHO Pune | |
| 15 | Dr. Sandeep Sonawane | MO, Pune | |
| 16 | Dr. Bhagwat D. Raut | MO PHC Sahur, Wardha | |
| 17 | Dr. Sandeep p. patil | DQAC Kolhapur | |
| 18 | Dr. Darshan A. Wath | MO MHU Nagpur | |
| 19 | Dr. Meena R. Watti | DAO Gondia (Dist. Ayush Officer) | |
| 20 | Dr. Swarnrekha S. Upadhayay | IPHC , Coordinator, Gondia | |
| 21 | Dr. Bhaskar S. Khedikar | Dist Ayush Officer, Bhandara, | |
| 22 | Dr. Ritesh V. Balapure | MO, Yavatmal, District Hospital | |
| 23 | Dr. Abhishek J. Patil | Dakshata Mentor | |

| ör. No. Participant Name | | Designation & Head Quarters | |
|--------------------------|----------------------------|----------------------------------------|--|
| 24 | Mr. Ankush Badak | DQAC Jalgaon | |
| 25 | Dr. Vishal R. Patil | RMO , (gynecologist), Dhule | |
| 26 | Dr. Mahesh B. Bhadange | ACS Dhule | |
| 27 | Dr. Pradeep D. Patil | DQAC Nandurbar | |
| 28 | Dr. Mohiniraj S. Deshpande | DQAC Dhule | |
| 29 | Dr. Javed S. Kureshi | DPC, Aurangabad | |
| 30 | Dr.Asim S. Inamdar | DRCHO Nagpur | |
| 31 | Dr. Sharon Sonawane | THO Sangmeshwar, Ratnagiri | |
| 32 | Dr. Shrikant Karkhanis | MO, Chinchner Vandan-Satara | |
| 33 | Dr. Nilesh S. Hol | DQAC, Satara | |
| 34 | Dr. P. N. Bade | THO Buldhana | |
| 35 | Dr. Ganesh Kakade | DPM Parbhani | |
| 36 | Dr. D. K. Soundale | MS SDH , Nilanga, Latur | |
| 37 | Dr. Meghshyam R. Kulkarni | MO GH. Udigr Latur | |
| 38 | Dr. Jotiram G. Tapase | DQAC, Parbhani | |
| 39 | Dr. Amit L. Borgaonkar | MO. Ayush, Parbhani | |
| 40 | Dr. Mahesh Kumar L. Mane | MO, DH, Beed | |
| 41 | Dr. R.M. Sonwane | THO, Selu, Dist-Parbhani | |
| 42 | Dr. S. P. Pawar | THO, Pathri, Dist-Parbhani | |
| 43 | Mr. Pritish Logade | Staff Nurse, Civil Hopsital Thane | |
| 44 | Dr. Preethi Rajagopal | MO DTT Chandrapur | |
| 45 | Dr. Jyotsna Galat | Anaesthetist, RMH Nagpur | |
| 46 | Dr. Gajanan Raut | Dist Ayush off., DHO Chandrapur | |
| 47 | Dr. Sanjay Bandgar | THO Jath ,Sangli | |
| 48 | Dr. Sandeep Hedaoo | RMO, Washim | |

| Sr. No. | Participant Name | Designation & Head Quarters | |
|---------|----------------------------|--------------------------------------------|--|
| 49 | Dr. Megha P. Goley | DTO Akola | |
| 50 | Dr. Sanjay Chilkar | Ast. Professor, SIHFW, Nagpur | |
| 51 | Dr. D. B. Pinate | MO PHC Jalkot, Osmanabad | |
| 52 | Dr. K. A. Garad | DPM, Osmanabad | |
| 53 | Dr. Sandip R. Nakhate | Wardha | |
| 54 | Dr. Sangharash Rathod | MO, Yavatmal | |
| 55 | Dr. Subhash Kendre | MO, Yavatmal | |
| 56 | Dr. A. C. Pandge | THO Chakur | |
| 57 | Dr. Monika S. Patil | ADHO Latur | |
| 58 | Dr. S. A. Hemke | THO, Nagpur | |
| 59 | Dr. Purushottam Nandeshwar | Ast. Professor, SIHFW, Nagpur | |
| 60 | Dr. R. H. Tike | MO (Gynaecologist) Osmanabad | |
| 61 | Dr. Anupam A. Maheshgavari | DPM, Gadchiroli | |
| 62 | Dr. Ravindra R. Choudhary | THO, Dhanora, Gadchiroli | |
| 63 | Dr. Ashvinkumar G. Hake | MO DNT,Washim | |
| 64 | Mr. Gulam Rafey | Consultant (QI) NHSRC, Delhi | |
| 65 | Dr. Santosh Aher | DQAC, Osmanabad | |
| 66 | Dr. Nilesh M. Kokare | DPM, Raigad | |
| 67 | Dr. Pradeep M. Kulkarni | Class I, Antitheist, Specilist, Aurangabad | |
| 68 | Dr. Pathan Khalid Khan | DQAC jalgaon | |
| 69 | Dr. Rahul T. Vidhate | MO, PHC , Nashik | |
| 70 | Dr. Sanjeev S. Valvi | ADHO Nandurbar | |
| 71 | Mr. Samuel Ghatge | DQAC Sindhudurg | |
| 72 | Dr. Manoj M Tagalpallewar | RMO (out reach), Yavatmal | |
| 73 | Vijayraj Bhosale | Sr. IT Consultant | |

| Sr. No. Participant Name | | Designation & Head Quarters | |
|--------------------------|----------------------------|----------------------------------------|--|
| 74 | Dr. Sonali Nagthane | State Consultant , Public Health | |
| 75 | Dr. Ashish A. Kalekar | M. S. RH Kadegaon, sangli | |
| 76 | Dr. Sanjay patil | ACS Sangli | |
| 77 | Dr. Pravin Patil | THO Shirala, Sangli | |
| 78 | Dr. Rohan Tiwari | DQAC Washim | |
| 79 | Smt. Mandakini D. Shinde | PHN Osmanabad | |
| 80 | Dr. Madhuri Utikar | DPM Satara | |
| 81 | Shri. Bapusaheb B. Nikalje | Programme Asst., QA Beed | |
| 82 | Smt. Shailaja Kshirsagar | DH Beed, Principal Nursing college | |
| 83 | Smt. Sunita Patil | Senior Lecturer, Beed | |
| 84 | Dr. Parmeshwar Chate | MO Buldhana | |
| 85 | Dr. Sunil L. Madavi | DRCHO, Gadchiroli | |
| 86 | Dr. Avinash J Nalawade | RMO Sindhudurg | |

<u>Annexure II</u>

Agenda

| Time | Торіс | Resource Person | | |
|------------------------|---------------------------------------------------------------------------------------------------------------------------|----------------------------------------|--|--|
| | Day-01 (07 th November 2019) | | | |
| 09:00 am - 09:30 am | Registration | | | |
| 09:30 am - 10.00 am | Inaugural Address | State Resource | | |
| 10.00 am - 11:30 am | Overview of National Quality Assurance Programme, Measurement System and Assessment Protocols (Tea during session) | Ms. Vinny Arora | | |
| 11:30 am – 12:30 pm | Standards for Service Provision , Patient Rights | Dr. Prasad Bhandari | | |
| 12:30 pm - 01:15 pm | Standards for Inputs & Support Services | Ms. Vinny Arora | | |
| 01:15 pm – 02:15 pm | Lunch | | | |
| 02:15 pm- 03:00 pm | Labour Room – Exercise | Ms Vinny Arora | | |
| 03.00 pm- 04:00 pm | Standards For Clinical services (E-1 – E9) | Ms Vinny Arora | | |
| 04:00pm – 05:00pm | Standards for Clinical Services (E9-E23) (Tea during the session) | Dr. Rajeshwar Debawar | | |
| 05.30 pm – 06:00pm | Group Activity – Identifying Standards | Ms Vinny Arora | | |
| | Day-02 (08 th November 2019) | I | | |
| 09:00 a.m 09:30a.m. | Recap | | | |
| 09:30a.m. – 11:00a.m. | Standards for Infection Control & BMWM Rules | Ms. Vinny Arora & Dr. Shazia Sharms | | |
| 11:00 a.m. – 11:45a.m. | Standards for Quality Management (Tea during the Session) | Ms. Vinny Arora | | |
| 11:45a.m. – 12:30p.m. | Key Performance Indicator | Ms. Vinny Arora | | |
| 12:30 pm – 01:30pm | Internal Assessment & Gap Analysis | Ms. Vinny Arora | | |
| 01:30p.m. – 02:15p.m. | Lunch | | | |
| 02:15p.m 03:00p.m. | Exercise on Gap Identification | Ms. Vinny Arora | | |
| 03:00p.m 03:30p.m. | Road Map Ahead (Tea during session) | State Representative | | |
| 03:30 pm - 05:00 pm | Post Training Evaluation & Feedback | Ms. Vinny Arora | | |

<u>Annexure III</u>

PARTICIPANTS FEEDBACK ON SESSIONS

| INTERNAL ASSESSOR TRAINING (FEEDBACK EVALUATION) 07th - 08th November'2019, Nagpur | | |
|---------------------------------------------------------------------------------------|-----------------------|---------|
| SESSION | FACULTY | AVERAGE |
| Exercise on Labour Room | Ms. Vinny Arora | 4.85 |
| Area of Concern C & D | Ms. Vinny Arora | 4.84 |
| Standards for AoC G | Ms. Vinny Arora | 4.84 |
| Internal Assessment and Gap Analysis | Ms. Vinny Arora | 4.80 |
| Overview of NQAP, Measurement System & Assessment Protocol | Ms. Vinny Arora | 4.79 |
| Group Activity of Standards | Ms. Vinny Arora | 4.79 |
| Standards for AoC H | Ms. Vinny Arora | 4.77 |
| Roadmap | Ms. Vinny Arora | 4.75 |
| Standards on Infection Control | Ms. Vinny Arora | 4.67 |
| Area of Concern E 1-E9 | Ms. Vinny Arora | 4.64 |
| Exercise on Gap Identification | Ms. Vinny Arora | 4.21 |
| Standards for BMWM | Dr. Shazia Sharms | 4.04 |
| Standards E17-E23 | Dr. Shazia Sharms | 3.64 |
| Area of Concern A & B | Dr. Prasad Bhandari | 3.55 |
| Standards E10-E16 | Dr. Rajeshwar Debawar | 3.12 |
| | | 4.42 |