Awareness Training on National Quality Standards of Urban PHC

20th to 21st January 2016, Uttarakhand

Conducted by

National Health System Resource Centre in collaboration with National Health Mission, Uttarakhand

TRAINING REPORT AWARENESS ON NATIONAL QUALITY STANDARDS OF URBAN PHC

TRAINING COORDINATOR

Dr. Abhay Kumar (Nodal Officer Urban Health, Uttarakhand) Dr. Sushant Agarwal (Consultant, QI, NHSRC, New Delhi)

DATE OF TRAINING

20th to 21st January 2016.

PLACE OF TRAINING

Conference Hall, Uttarakhand Health & Family Welfare Society, Directorate of Medical, Health & Family Welfare, Dehradun

PARTICIPANTS OF TRAINING

Total no. 22 (List attached in Annexure I)

COURSE SCHEDULE

The course schedule (Attached in *Annexure II*)

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OBJECTIVES OF TRAINING

- To understand basic concepts of quality assurance, standards and how to implement them in their urban PHC.
- To equip participants with knowledge of key concepts, tools and methodologies of National quality assurance standards with special focus on Urban PHC.
- Provide skill to participants for independently assess different area of concern, measurable elements & checklist of Urban PHC Standards.
- To develop skills and acumen to carry out Baseline assessment of Urban PHC.

BACKGROUND

Under National Health Mission, to improve the quality of Health care services at public hospitals, Ministry of Health & Family welfare, Government of India, has launched National Quality Assurance Standards. To comply these standards, Gol has launched operational Guidelines as well as Assessor's Guidebook for District hospitals, CHC (FRU) and PHC (24X7) and Urban PHCs. Quality Assurance Standards for the Urban Primary Health Centres have been developed to measure the quality of services at the Urban PHC's. These Standards intend helping the states in building an in-house credible quality management system. These standards offer a standardize process for monitoring and evaluation of quality of services by the facility staff, district health administrator and certification bodies

For implementation and certification under National Quality Assurance Standards (NQAS) 4 types of trainings courses were designed i.e. one day awareness training, two days internal assessor training, three days service provider training and five days external assessor training.

Since now, no training was designed for Urban PHC as per NQAP, a single day module designed and implemented for Uttarakhand. Objective of this training was to aware participants about National Quality Assurance Standards with special focus on Urban PHCs.

The first step is to assess the Urban Primary health Centre against these standards so that the gaps at the facilities are known, and a time bound action plan for the gap closure is developed.

The National Quality Assurance Programme for the UPHC consists of 35 standards, 8 areas of concern with 198 measurable elements. There are 12 checklists specific to the UPHC setup. The assessment process generates scores for the UPHC department wise, and against each area of concern. These scores can be used as an objective parameter for assessing status and progress of quality assurance at the UPHC. These standards help in improving the quality of services at the UPHC, optimal utilization of resources and building a credible, sustainable and intrinsic quality management system.

EXECUTIVE SUMMARY

This was 1st training for National Quality Assurance Program of Urban PHC. It was conducted by NHSRC in collaboration with Urban Health division of Uttarakhand, on 20th January 2016 followed by one day field visit of three urban PHC for live assessment of facilities on 21st January 2016.

The aim of training was to strengthen participant's knowledge of key concepts, tools, and methodologies for assessment of National Quality Assurance Standards. Course curriculum for training was prepared by the NHSRC and was duly syndicated with state. Participants were from diverse background including urban city manager, Public health managers and Staff nurses from 16 Urban PHCs of Dehradun.

The participants were given-

- A Xerox copy of Quality Standards for Urban PHC.
- Case study with checklist printed

The programme had 6 sessions, spread over the whole day along with exercises. Followed by this next day was planned for a field visit of three Urban PHC of Dehradun. (Annexure iii)

SUMMARY OF THE PRESENTATIONS

In the first presentation of the training **Dr. Parminder Gautam**, **Sr.Consultant**, **NHSRC** explained **"Key Concepts and Principles of Quality Assurance in Public Health Facilities".** He had explained following things in his session

- Definition of Quality
- Perspectives of the Quality
- Key Concept of Quality
- Principles of Quality Management
- National Quality Assurance Standard for Urban PHC.
- How Hazardous is healthcare
- He also explained a brief introduction about twelve checklists given in Quality Standards for Urban PHC.

He has explained National quality assurance standard programme, checklist information, key features of the programme, snapshot of all eight areas of concerns and the standards concerning them. In the later part of the presentation Dr.Parminder talked about the Measurement system for the Quality Assurance Program. He explained that the Checklist is divided into Area of Concern, Standards, Measurable Elements and Checkpoints. He explained the anatomy of the checklist to the participants and the relationship between these various components; he also mentioned the numbers of these components. He explained the four important assessment methods i.e. Patient interview, staff interview, record review and observation which will be used by the assessor to assess particular department. The compliance as well as the scoring rules was also explained by him.

This helped the participants to acquaint themselves with the newly introduced National Quality Assurance Programme for Urban PHC.

Next session was taken by **Dr. Sushant Agarwal, Consultant,NHSRC taken session on "Understanding "Area of concern"**. He explained about all eight areas of concerns as per NQAS. In this session he explained about the difference between Standards, Measurable elements and checkpoints. Then he explained all eight areas of concerns like Service Provision, Patient Rights, Inputs, Support Services, Clinical Services, Infection Control, Quality Management system and outcome briefly. He covered all 35 Standards of Urban PHC in this session also.

Next session was taken by **Dr. Parminder Gautam, Sr.Consultant, NHSRC** and he explained **"Understanding Checklists".** In this session he explained about all 12 checklist of Urban PHC briefly. He explained each checklist one by one.

Post lunch session was taken by **Dr. Sushant Agrawal, Consultant, NHSRC.** In this session he had taken one group exercise **named "Improvement Cycle-1 Gap assessment exercise".** Here participants were provided with one Checklist # 2, Maternal Health. It was a small short story about the assessment of Urban PHC. Participants were instructed to fill checklist of maternal health from area of Concern Service Provision, Patient Rights and Inputs. They had to fill scores in compliance column of checklist as per the write up provided. Al participants were involved during this session

Next session was taken by **Dr Parminder Gautam**, **Consultant, NHSRC.** In this session he gave an overview of analysing a gap. While explaining Gap analysis she highlighted that Gap should be as specific as possible, Gap should not be generic in nature, Adjectives are not allowed in paradigm of Quality, Gap should be actionable. Dr.Parminder explained the process, that after gap identification gap statement need to be written, gap closure activity need to be mentioned along with the timeline as responsibility. Dr.Parminder shared the format of gap with the participants. He showed four gap slides to the participants and asked them to write their observations in the format. This exercise helped the participants to write specific gaps.

The last topic of the training session was delivered by **Dr.Sushant Agrawal**, **Consultant QI**, **NHSRC on "Format of GAP Assessment** Report" .He discussed what actions the facilities need to take for the roll out of the National Quality Assurance Program. He highlighted that following steps need to be taken:-

- 1. Formation of one Quality team at Urban PHCs.
- 2. Formation of Internal Assessment Team.
- 3. Conduct Baseline assessment.
- 4. Preparation of Baseline Assessment Report
- 5. Identification of gaps and action planning for traversing gaps.

He also stressed upon the timelines, and mentioned that all these activities need to be done in a time bound manner approach. He also discussed a

reporting format with the participants, which can be used for preparing an UPHC report.

The training came to an end with the feedback from the State NUHM as well as Quality Cell. The participants were divided into three batches, for carrying out assessment of 3 UPHC namely:-

- UPHC Kargi
- UPHC Bhagat Singh Colony
- UPHC Majra

The assessment was carried out on 21st January 2016. Each team was accompanied by a team leader .The assessment exercise helped the participants in gaining hands on experience what they learnt during the awareness training.

General discussions were made between the groups led by respective team leaders Dr.Sushant Agrawal, Dr.Arvind Srivastava and Dr. Abhay Kumar from State Quality Cell of Uttarakhnad..

Annexure I

List of Participants

Sr. No.	No. Name of Participant Name of facility			
1	Dr.Abhay Kumar State Urban Division, Uttarakhand			
2	2 Dr. Abhay Kumar State Quality Cell, Uttarakhar			
3	Dr.Arvind Srivastava	State Quality Cell, Uttarakhand		
4	Mr Girish Khandoori	State Quality Cell, Uttarakhand		
4	Mr Madhav Gaur	Kargi		
5	Ms Pushpa Khanduri	Reetha		
6	Mr Nirmal Singh	K. Nagar		
7	Mr Rakesh Bist	Dehradun		
8	8 Mr Subhash D. L. Road			
9 Mr Ashwani Singh SDP		SDP		
10	Mr Kaushal Pal	Bhagat Singh Colony		
11				
12	, , , , , , , , , , , , , , , , , , ,			
13	13 Mr Vishal Chachra Jakhran			
14				
15	Mr Neeraj Uniyal Seema			
16	Mr Atul Dwivedi			
17	17 Mr Anil Singh Negi Chukkhuwala			
18	18 Ms Neetu Walia Majra			
19	Mr S P Pokrial	Samarpan		
20	Ms Rekha Bist	Deep Nagar		
21	Mr Anil Dabhu	Bakralwala		
22	Ms Sunita Malik	Shanti Nagar		

Annexure II

Agenda

AWARENESS ON NATIONAL QUALITY STANDARDS OF URBAN PHC Day-1

11.00 AMQuality Assurance Program in context of Urban Healthand introduction about Quality Standards and Measurement system of Urban PHCr Gauta r Gauta11:00 AM- 11:15 AMTea BreakDr.Susl and 35 StandardsDr.Susl Agrawa11:15 AM- 12:15 AMUnderstanding "Area of concern"Short description about all 8 Areas of concerns and 35 StandardsDr.Susl Agrawa12:15 PM- 1:15 PM- 1:15 PMUnderstanding "checklists"Short description about all 12 checklists of Urban PHCDr.Pari r Gauta11:15 PM- 2:00 PMUnderstanding "checklists"Short write up about assessment exerciseDr.Pari r Gauta3:00 PM- 4:00 PMImprovement Cycle-2 Analysis PrioritizationShort write up about assessment of Urban PHCDr.Susl Agrawa4:00 PM- 4:30 PMDiscussion on Format of GAP AssessmentDiscussion on action planning for submission of report and final formatDr.Susl Agrawa	 Resou Perso	Points	Discussion Po		Торіс	Time
10.00AMState Nodal Officer Urban Health and Quality AssuranceOverview of Overview of Quality AssuranceDr.Parn and introduction about Quality Standards and Measurement system of 					•	
11.00 AMQuality Assurance Program in context of Urban Healthand introduction about Quality Standards and Measurement system of Urban PHCr Gauta r Gauta11:00 AM- 11:15 AMTea BreakDr.Susl and 35 StandardsDr.Susl Agrawa11:15 AM- 12:15 PM- 1:15 PM- 1:15 PM- 2:00 PMUnderstanding "Area of concern"Short description about all 8 Areas of concerns and 35 StandardsDr.Susl Agrawa11:15 PM- 2:00 PMUnderstanding "checklists"Short description about all 12 checklists of Urban PHCDr.Pari r Gauta1:15 PM- 2:00 PMImprovement Cycle-1 assessment exerciseShort write up about assessment of Urban PHCDr.Susl Agrawa3:00 PM- 4:00 PM- 4:30 PMImprovement Cycle-2 Discussion on Format of GAP AssessmentPictorial exercise for gap identification, analysis and PrioritizationDr.Pari r Gauta	State			fficer and	State Nodal Of Jrban Health a	
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4:00 PMCycle-2Gap Analysisidentification, analysis and Prioritizationr Gauta r Gauta4:00 PM- 4:30 PMDiscussion on Format of GAP AssessmentDiscussion on action planning for submission of report and final formatDr.Sust Agrawa	 Dr.Susha Agrawal	•	essment of	Gap	Cycle-1 assessment	
4:30 PM Format of GAP planning for submission Agrawa Assessment of report and final format	 Dr.Parm r Gautan	analysis	ntification,	•	Cycle-2 Analysis	
Report of GAP assessment	 Dr.Susha Agrawal	mission al format	nning for subm eport and fina AP assessmer	•	Format of GAP Assessment Report	1:30 PM
4:30 PM- 4:45 PM Feedback and valedictory State Day-2			e			

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1. Facility visit to Urban PHCs of Dehradun and hand	
on training will be provided during ongoing assessment of facility.	
2. Participants will be divided into 4 batches and will go for assessment of 4 different urban PHC with	
their team leader.	
1 batch will be made with one team leader and 8 participants.	
NHSRC representatives and Consultants from SQAU will be the team leader.	

Annexure III

Field Visit Plan

TEAM FOR ASSESSMENT ON 21-1-16



N. HEALP

	URBAN HEALTH FACILITY ASSESSMENT TEAM-21-1-2016					
TEAM	TEAM LEADER		NAME OF PERSON	CONTACT NO.	URBAN HEAITH FACILITY	UPHC ASSESSMENT on 21-1- 16
	DR. SUSHANT KUMAR (CONS-NHSRC)	1	MR MADHAV GAUR	9639937284	KARGI	
		2	MS PUSHPA KHANDURI	7088254000	REETHA	
TEAM -1	`& ´	3	MR.NIRMAL SINGH	8126700911	K. NAGAR	KARGI
	MR. GIRISH KHANDURI	4	MR RAKESH BIST	8755997767	DEHRADUN	
	(CONS-QM)	3	MR SUBHASH	9410961470	D.L.ROAD	
		6	MR. ASHWANI SINGH	9456735178	SDP	
	2 DR. ARVIND SRIVASTAVA 2 (CONSULTANT-QA,NHM)	1	MR KAUSHAL PAL	9756812112	BHAGAT SINGH COLONY	
		2	MR. UMANG PANDEY	7417119885	GANDHI GRAM	
		3	MS TANIYA WALIA	8937976297	MASOORI	
TEAM -2		4	MR VISHAL CHACHRA	8476012011	JAKHRAN	BHAGAT SINGH COLONY
		5	MS SUNITA	9917743619	rishikesh	
		6	MR. NEERAJ UNIVAL	9897865625	SEEMA	
		7	ATUL DWIVEDI	9451746487		
	DR. ABHAY KUMAR 3 (CONSULTANT-PH, NHM)	1	MR ANIL SINGH NEGI	7895669948	CHUKKHUWALA	
		2	MS NEETU WALIA	9759951645	MAJRA	
TEAM -B		3	MR S. P. POKRIYAL	7409438519	SAMARRAN	MAJRA
		4	MS REKHA BIST	8445535886	DEEPNAGAR	MAJKA
		5	MR ANIL DABHU	9760404570	BAKRALWALA	
		6	MS SUNITA MALIK	7253044147	SHANTI NAGAR	