



TOT OF INTERNAL ASSESSORS CUM SERVICE PROVIDERS TRAINING

REPORT

UTTAR PRADESH

18th – 20th October 2023

Venue: SPMU Conference Hall, NHM, Charbagh, Lucknow, Uttar Pradesh



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Background

A Three days “Training of Trainers of Internal Assessors cum Service Providers Training” was conducted in the State of Uttar Pradesh by the National Health System Resource Centre in collaboration with the State’s National Health Mission from 18th October to 20th October, 2023.

The objective of the training was to train the nominated officials of the State for the implementation of the National Quality Assurance Program, by mentoring the facility quality teams as per the action plan defined by the State. The aim of the training was to train the participants on listed topics including NQAS Quality Standards, Measurement system under NQAS, Gap Analysis and prioritization, Process mapping, Quality Tools, Patient Satisfaction Survey, Prescription and Medical Audit, QI Methodology, Quality documentation and Risk Management. Training also provided an overview of different programs under National Quality Assurance Framework including LaQshya, MusQan and Suman

Training was intended to enable the participants to provide further trainings on IA and SPT in the state based on post training evaluation.

Training also aided the participants with the tools, techniques and support to health professionals to enable them to implement NQAS at healthcare facility and thereby, take ownership of improving, sustaining and creating a culture of the quality of care.

The State had nominated 59 participants for the training including Medical Officers, Specialists, District Quality Consultants, Nursing In charges and Programme Officers etc. The training constituted eighteen (18) topics with five (05) exercises for hands on experience in the application of certain quality tools.

The training was initiated with an inaugural keynote by Dr A B Singh, GM (QA), National Health Mission, Uttar Pradesh, where he discussed about the importance of Quality in Healthcare service delivery and the current status of the NQAS certifications in the State. He also highlighted the progress of the Quality Improvement/ Assurance initiatives at the state and also emphasized on the importance of the training in implementing the NQAS standards at the facility level. He also collated the implementation of quality assurance activities with SDG goals and progress of the state against the listed goals..

A Pre and Post-training evaluation were also taken during the course of the training to evaluate the effectiveness of the training. Post-training evaluation was an open book exam with 42 multiple-choice questions, related to the quality improvement activities and the NQAS framework and standards. Out of total 59 participants, 41 participants (nearly 69%) cleared the post-evaluation exam and now will be empanelled as Internal Assessors under the existing pool of NQAS assessors. The participants which cleared the post evaluation program will also function as state resource for conducting Service Provider training and internal auditor training in the state of Uttar Pradesh under supervision of SQAC Uttar Pradesh.

All the participants submitted the feedback on the training, which was taken on standardized feedback form and was analyzed on a 5-point likert- scale. The overall rating of the training as per the analysis of the feedbacks from the participants was over 4 in a 5-point likert scale.

Agenda and Schedule of Training

 National Health Systems Resource Centre	Training of Trainers (TOT) NQAS Internal Assessor-cum- Service Provider Training Date: October 18th to 20th 2023	
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Agenda and Schedule

Agenda of Training:

- To conduct the Training of Trainers (TOT) for Internal Assessment and Service provider Training
- To train the participants on listed topics including NQAS Quality Standards, Measurement system under NQAS, Gap Analysis and prioritization, Process mapping, Quality Tools, Patient Satisfaction Survey, Prescription and Medical Audit, QI Methodology, Quality documentation, Risk Management
- To provide an overview of different programs under National Quality Assurance Framework including LaQshya, MusQan and Suman
- To enable the participants to provide further trainings on IA and SPT in the state based on post training evaluation.

Schedule of the Training:

Day-1		
Time	Topic	Resource Person
8:45AM - 09:15AM	Registration	
09:15AM - 09:30AM	Inaugural Address	Dr. A.B Singh GM-QA, Uttar Pradesh
09:30AM –10:15AM	Key Concepts of Quality	Dr.Kamal Mishra (State Consultant Q.A.)
10:15AM - 11:00AM	Measurement system and Assessment Protocols and Checklist	Dr Naveen Kumar Consultant-QPS, NHSRC
11.00AM – 11:30AM	Tea Break	
11:30AM – 12:15PM	Quality standard under NQAS- An Introduction	Dr Siddhi Dhond Consultant-QPS, NHSRC
12:15PM – 01:00PM	Quality standard under NQAS- An Introduction	Dr Naveen Kumar Consultant-QPS, NHSRC
01:00 PM – 01:30 PM	Exercise -1 (Measurement System)	NHSRC & STATE QA Team
01:30 PM - 02:15 PM	Lunch	
02:15 PM – 02:45 PM	Exercise -2 (Standard Identification)	NHSRC &STATE QA Team
02:45 PM-04:15 PM	Exercise on AOC (A- H)	NHSRC &STATE QA Team
04:15 PM – 04:30 PM	Tea Break	

04:30 PM – 05:30 PM	Exercise on AOC (A-H) Continued	NHSRC &STATE QA Team
	Day-2	
09:00 AM - 09:15 AM	Recap	Dr Naveen Kumar Consultant-QPS, NHSRC
09:15 AM - 10:30 AM	Prescription Audit and Medical Audit	Dr. Parvez(professor KGMU,Lucknow)
10:45 AM - 11:00 AM	Tea Break	
11.00 AM - 11.45 AM	RCA/Process Mapping	Dr Siddhi Dhond Consultant-QPS, NHSRC
11:45 AM – 12:45 PM	7 Basic quality Tools	Mr Anand Yadav Consultant-QPS, NHSRC
12:45 PM - 01:30 PM	PSS	Dr.Sarita Saxena(M.S.VAB Lucknow)
01:30 PM - 02:15 PM	Lunch Break	
02:15 PM – 03:00 PM	Gap analysis/Action Plan/Prioritization	DR. BPS Kalyani (AD Communicable Disease)
03:00 PM- 03:30 PM	Case Study -1 (Gaps)	NHSRC & STATE QA Team
03:30 PM – 04:15PM	Case Study-2 (Process Mapping)	NHSRC &STATE QA Team
04:15 PM – 04:30 PM	Tea Break	
04:30 PM – 05:30 PM	Case Study -3 (Gap Analysis and Application of concepts action planning and prioritization)	NHSRC &STATE QA Team
	Day-3	
09:00 AM - 09:15 AM	Recap	Mr. Anand Yadav Consultant-QPS, NHSRC
09:15 AM - 10:45 AM	Quality Improvement Methodology (PDCA)	Mr.R.S. Chaurasia(State Consultant QA)
10:45 AM - 11:00 AM	Tea Break	
11.00 AM - 11.45 AM	Documentation in Quality	Mr Anand Yadav Consultant-QPS, NHSRC
11:45 AM – 12:45 PM	Risk Management	Dr Naveen Kumar Consultant-QPS, NHSRC
12:45 PM - 01:30 PM	Overview of LaQshya, MusQan, SUMAN	Dr.Salman (senior Con. VAB' Hospital Lucknow)
01:30 PM - 02:15 PM	Lunch Break	
02:15 PM – 03:15 PM	Case Study on risk Management Prioritization	NHSRC &STATE QA Team

03:15 PM- 04:15 PM	Post Training evaluation Test	NHSRC &STATE QA Team
04:15 PM – 04:30 PM	Feedback	NHSRC &STATE QA Team

SESSION'S BRIEF

Topic and Presenter	Brief
Key concepts of Quality Dr Kamal Mishra	The topic covered key concepts of Quality, importance of Quality in healthcare, Evolution of the National Quality Assurance Standards and & their implementation framework along with the key features of the program
Quality Standards under NQAS- An Introduction Dr Naveen Kumar & Dr Siddhi Dhond	This session detailed about the NQAS structure, measurement system for different level of healthcare facilities, brief about requirements of each of area of concern and standards under NQAS.
Measurement System and Assessment Protocols and Checklist Dr Naveen Kumar	It covered the concepts of Measurement system under the National Quality Assurance standards. Description of the 8 Areas of Concern, Standards, Measurable Elements, Checkpoints and Means of Verifications defined under the NQAS. It also included the scoring system with the discussion of the different assessment methods and departmental checklist at various level of the health facilities.
Gap Analysis/ Action Plan/ Prioritization Dr BPS Kalyani	This session detailed on Internal assessment process, general principles of the internal assessment, internal assessment activities including pre assessment activities, preparation of the assessment plan and assessment schedule, assessment methodology and assessment methods. Session also provided insight on the post assessment activities including gap analysis and reporting, preparation of action plan for gap closure and use of Quality Tools for prioritization of the gap closure activities based on PICK chart.
RCA/ Process Mapping Dr Siddhi Dhond	It included the use of Quality tool Root Cause Analysis based on “5 Why” approach and Fishbone Diagram to identify the underlying cause of identified gaps. This session acquainted the participants with the idea that process mapping is a vital tool used in service improvement to clearly understand each step of a process. All the Participants were oriented on the symbols used to draw a process map and all process maps must have start and end points. The trainer also presented that a process map needs to draw, identification of the process bottlenecks, difference between value-adding and non-value adding activities, and importance of removing MUDAS (waste) from a process to make it more efficient. The session was followed by an exercise to give a hands-on experience to the participants.

7 Basic quality Tools Mr Anand Yadav	It covered the basics of an established Quality Management System and the rationale of its implementation in a healthcare institution. The session covered the seven basic tools of quality with examples.
Patient Satisfaction Survey Dr Sarita Saxena	Under this session, the participants were acquainted with the idea that a key component for understanding and improving patients' experience is ensuring that what is measured reflects. More emphasis were reflected on the whole idea that it is not about just to collect the PSS on a pre-defined attribute, but after collection of responses, data should be analysed to identify the lowest attributes and prepare an action plan for the closure of gaps identified during the survey. There could be more than one identified problem, prioritization rule can be applied based on identified attributes and corrective and preventive action can be taken accordingly. Later, a short orientation was done on Mera-Aspatal initiative. The session was followed by an exercise to give a hands-on experience to the participants.
Prescription Audit and Medical Audit Dr Parvez	The speaker covered the different types of the audit (Medical/Clinical/Prescription/Death) envisaged under the framework of NQAS along with the guiding principles and rules for the conduct of the audit. This was followed by the various attributes of a legible prescription with detailed methodology for the conduct of Prescription Audit, which was followed by an exercise (with the real-time hospital prescriptions) to give a hands-on experience to the participants.
Quality Improvement Methodology Mr R S Chaurasia	The session included the Quality Improvement Methodology which detailed about the quality improvement cycle, approaches to quality, life cycle on change, difference between quality improvement and quality assurance, model of improvement, the principles of PDCA and PDSA cycles for improvement and sustenance of progress achieved after the incorporation of intervention/change in the process for achievement of set objectives.

Risk Management Dr Naveen Kumar	This session briefed the participants on Risk management encompassing the identification, analysis, and response to risk factors that form part of healthcare delivery system. It included effective risk management, attempting to control, as much as possible, future outcomes by acting proactively rather than reactively. Session also covered the Risk Management Matrix and identification of the severity of the impact of the identified risks and measures to eliminate the same.
Documentation in Quality Mr Anand Yadav	This session included the importance of the documentation in quality management system , the objectives of the documentation , different level of documentation , framing mission and vision statements ,Quality policy , establishing and components of quality objectives , framing of standard operating procedures , control of the documents and documents/ records required to be submitted to by the healthcare facility for NQAS certification.
Overview of LaQshya, MusQan and SuMan Dr Salman	This session covered the overview of the Quality Assurance program framed for strengthening of maternal, child and paediatric health services. The trainer gave the insight on the institutional framework for implementation of the initiatives, the assessment criteria and departments to be assessed, certification criteria and incentives related to the program
Post-Training Evaluation	The Post training Evaluation of participants was undertaken at the end, based on which the qualified candidates shall be empaneled as the Internal Assessors under the NQAS.

The training ended with a vote of thanks to all the participants.

ATTENDANCE RECORD OF THE PARTICIPANTS (3 DAYS RECORD)

NQAS Internal Assessor's TOT

Date : 18-20 Oct. 2023

Venue: SMU Meeting Hall, NHM, Lucknow

SN	District	Name of participants	Designation	Place of Posting	contact no	Email ID	Signature -Morning	Signature -Evening
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NQAS Internal Assessor's TOT

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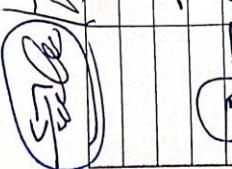
SIN	District	Name of participants	Designation	Place of Posting	contact no	Email ID	Signature -Morning	Signature -Evening
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NQAS Internal Assessor's TOT

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S/N	District	Name of participants	Designation	Place of Posting	Contact no	Email ID	Signature - Morning	Signature - Evening
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NQAS Internal Assessor's TOT

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S/N	District	Name of participants	Designation	Place of Posting	contact no	Email ID
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NQAS Internal Assessor's TOT

Date : 19 Oct, 2023

Venue: SMU Meeting Hall , NHM, Lucknow

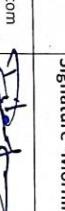
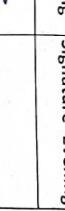
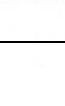
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12	Noida Sikhi	Nivedita Singh	DCPM	Kankar Dehat	925193205	dpmukde@smail.com		
13	—	Dr. Naresh Kumar	Consultant-OPS	NNSRC	9871812669	naveen.sumer@yahoo.co.in		
14	—	Anand Yadav	Consultant-OPS	NNSRC	9744946382	anand.yadav@hsaindia.org		
15	—	Dr. Shikha Sharma	Fellow- OPS	NHSRC	996855669	dr.shikha.02@gmail.com		
16	Chitrakoot	Dr. K. Verma	DM CHP	DR. K. VERMA	8005193229	dr.kverma123@gmail.com		
17	ARCHANGANJ	Prag. Arun	NHM, SMU, CP	8291747157	arun1234567890@gmail.com			
18	SPMU, Lko. Dharmanagar	Technical com-	SPMU, NHM, UP	8317034711	techdhanu4@gmail.com			
19	—	Yumar Singh	Scientist	—	—	—		
20	—	—	—	—	—	—		
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NQAS Internal Assessor's TOT						
Venue: SMU Meeting Hall , NHM, Lucknow						
S/N	District	Name of participants	Designation	Place of Posting	contact no	Email ID
1	AGRA	MOHIT BHARTI	HIM DH AGRA	District Hospital Agra	9456748074	mohitbharti37@gmail.com
2	Ajigarh	Waseem Islam	Hospital Quality Manager	DWH Ajigarh	7317614417	hqmdwhajigarhnm@gmail.com
3	Ajigarh	Kamlesh Chaurasiya KAMLESH CHAURASIYA	DCPM Ajigarh	DPMU, Ajigarh	9919872204	dcpmajigarh@gmail.com
4	Ayodhya	Mr D Debnath	Divisional Project Manager	Dir PMU - AYODHYA	9457636110	ddunv2007@gmail.com
5	Azamgarh	Neelratan Panda	Hospital Manager	DCP Office Azamgarh	7686882486	nill_prime11@gmail.com
6	Bahraich	MST. RASHID	DCPM-Bahraich	CMD office Bahraich	8005193173	dcpmbahraich2021@gmail.com
7	Baldarpur	Dr Ruchi Pandey	Hospital Quality Manager	DCU Baldarpur	8405952777	hundchbaldarpurnhm@gmail.com
8	Barabanki	Dr.Pankaj Kumar Maurya	District Consultant QA	CMD Office BBK	9889667411	pankajm775@gmail.com
9	Barabanki	Mr.Raj kumar Verma	Hospital Manager	Dir Barabanki	9792052669	rajvermannma@gmail.com
10	Barabanki	Dr Naimshree Sonkar	Pathologist, DWH,BBK	DKH , Baran	9918215827	dnlaimshreesonkar@gmail.com
11	Bulandshahr	Dr Parvendra Singh Oberoi	Anaesthetist	Dir Buld. BSL	9560525006	parminder17872oberoi@gmail.com
12	Chandauli	Dr. Ashok Kumar	General Surgeon (Nodal - Quality Assurance)	Dir Ashok . BSL	9628410228	ashok.bhu12@gmail.com
13	Etawah	Dr.Rahesuddin	District consultant QA	CMD Office- Etawah	9936566967	raisudeen@gmail.com
14	ETAWAH	DR VEERENDRA SINGH	ANESTHETIST	CHC-Jaswant Nagar Etawah.	8394009122	veerendraaagra2005@gmail.com
15	Farrukhabad	Dr. Shekhar Yadav	District Consultant	cmo office Farrukhabad	9588809887	daufarrukhabad@gmail.com
16	Fatehpur	Mr. Dhritendra	DCPM Fatehpur	DPMU - Fatehpur	9452471161	dcm.nhm@gmail.com
17	Fatehpur	Dr.Abdullah	District Epidemiologist	cmo office Fatehpur	9621600674	abdullah.alig1@gmail.com
18	GAZIABAD	DR.ABHISHEK TRIPATHI	Consultant, DWH, Gaziabad	abt392@gmail.com	920569677	ab1392@gmail.com
19	Gorakhpur	Dr. Preeti Singh	Divisional Urban health consultant	AD office GKP	9984546062	preetiyogeshgkp@gmail.com
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21	Gorakhpur	Dr. Rajiv Ranjan Verma	Regional Manager -Community Process	AD office , GKP	9934677350	rmpgorakhpur@gmail.com
22	Kannauj	Dr.Sunil Prajapati	District consultant QA	CMO office Kannauj	9919156977	sunilprajapati244@gmail.com

NQAS Internal Assessor's TOT

Date : 18-20 Oct,2023

Venue: SMU Meeting Hall , NHM, Lucknow

S/N	District	Name of participants	Designation	Place of Posting	contact no	Email ID	Signature -Morning	Signature -Evening
23	Kapur Dehat	Dr. Dileep Kumar Verma	District Consultant	Cm o office K.D	7905345199	daukapurdehat@gmail.com		
24	Kapur Division	Mr.Rajan Prasad Singh	Divisional Project Manager Kapur	Div. PMU Kapur	9412329382	dpmukapurnagar@gmail.com		
25	Kapur Nagar	Dr. Arif Beg	District Consultant	CMO office KN	8090283548	daukanpurnagar1@gmail.com		
26	Kushinagar	Dr. Shaunak Srivastava	Medical Officer(Specialist)	CME Kasi	9451976311	shaunaksrivastav@gmail.com		
27	Lucknow	Dr. Anupam Yadav	Hospital Manager	R.L.B. Hospital Lucko	9953324212	anupamyd@gmail.com		
28	Lucknow	Dr. Vandana Mourya	Hospital Manager	VABWH Lucknow	7860977904	vandanamv26@gmail.com		
29	Mirzapur	Anuj Kumar	Hospital Manager		9074424145	upnhm.anujhm10@gmail.com		
30	Mirzapur	Brijesh Mishra	Divisional Project Manager	Dir.PMU Mirzpur	9559663852	ira108@gmail.com,dvpmumirzapur1@gmail.com		
31	Moradabad	Dr.Sher Singh Kakkar	Senior Consultant Male Hospital	Dr.S.S./G.KKAR	6396046962	shershinghkakkar1971@gmail.com		
32	Prayagraj	Hriti Saxena	Divisional Programme Manager	DIV PHM	9415271246	saxenahriti20@gmail.com		
33	Prayagraj	Dr. V. K. Mishra	Joint Director (AD Health)		9415316999	doctorvivekm@gmail.com		
34	Prayagraj	Mr. Ravi Kumar Maurya	Divisional Urban health consultant	AD office	9415894491	Divurbanheat@prayagraj@gmail.com		
35	Raebareli	Miss. Minalini Upadhyay	Hospital manager	Div. H Raebareli	8882996840	minalinipuradhyay55@gmail.com		
36	Shrawasti	Mr.Rakesh Kumar Gupta	DCPM	Shrawasti	9453912598	dcpmshrawasti@gmail.com		
37	Shrawasti	Dr.Ramsamujh Chaudhary	District Consultant-QA	Shrawasti	9554820518	dqaushrawastinhm2022@gmail.com		
38	Unnao	Mr.J.B Panday	JYOTI BHUSHAN PANDAY District Community Process manager	DPNU-Umnas	9453666029	jbcmph@gmail.com		
39	Varanasi	Dr. Tanveer Siddiki	divisional consultant q.a.		7786989624	qualityassurancevaranasi@gmail.com		
40	Moradabad	Humaira Bin Salma	Div.Program Manager Moradabad	Div. PMU Moradabad	7895058005	humairabin salma@gmail.com		
41	Moradabad	Shamshir Alam	Regional Manager CP Moradabad	AD Office MBD	9837261200	arc.moradabad@gmail.com		
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43	Basti	Dr Nandial Yadav	Medical Officer FRU Harriwa		9415727476	chharriwala2@gmail.com		
44	Basti	Faiz waris	Moic Kudraha		8005193133	chekudraha@gmail.com		

NQAS Internal Assessor's TOT

Date : 18-20 Oct,2023

Venue: SMU Meeting Hall , NHM, Lucknow

S/N	District	Name of participants	Designation	Place of Posting	contact no	Email ID	Signature -Morning	Signature -Evening
45	Agra	Dr Pradeep Sharma	J D Health Agra		9411850965	divuagagrannm@gmail.com		
46	Sonbhadra	Mr. Ripunjay Kumar Srivastava	DPM	Sonebhadra	7897445596	nhmsonbhadra@gmail.com		
47	Mirzapur	Dr.Mukesh	Deputy CMO NODAL QUALITY Assurance	CMO OFFICE MIRZAPUR	9936881983	diprasadmukesh@gmail.com		
48	Jhansi	Firoz Alam	Div.Urban Health Consultant	A D office	9452026812	feroz.zamal@gmail.com		
49	sant kabir nagar	DR.S.P SINGH	Ortho Surgeon	C.D.H. S-K-N.	9198980556	HQMSKNAGNHNM@GMAIL.COM		
50	Rampur	Dr.Santosh Kumar	Dy. CMO		7830276175	cmorampur@gmail.com		
51	Saharanpur	Mr.Ranjeet Kumar	Divisional Program Manager	DIV.PMU, SRE	9110189481	divpmse@gmail.com		
52	Bareilly	Mr. Shahid Hussain	Div.Program Manager Bareilly	Bareilly	8005192928	pmubareilly@gmail.com		
53	Bareilly	Dr.Ganga Saran	Div.Urban Health Consultant	A D office	9833770773	divuhbareilly@gmail.com		
54	Bareilly	Mr.Ambrish Kumar	RM-CP	AD office	7905218220	rcbareilly143@gmail.com		
55	Shahjahanpur	DR NITIN CHAUDHRY	MEDICAL SUPERINTENDENT,CHC NIGOH		8707337025	bmrnigohi@gmail.com		
56	Kanpur Dehat	Nivedita Chauhan	D C P M	CMO office Kanpur Dehat	8090098998	dpmukund@gmail.com		
57	Shahjahanpur	Puship Raj Gautam	DCPM		7355529810	dpmuspn2019@gmail.com		
58	Bareilly	Jitendra Singh	DCPM		8005193178	dpmu.bareilly.18@gmail.com		
59	Buddan	Arvind Kumar Rana	DCPM	DPMU BDH	8393029785	dpmubdn@gmail.com		
60	Pilibhit	Uttam Kumar	DCPM	D.P.M.U. Pilibhit	8005193223	dpm.pilibhit@gmail.com		
61	Shamli	Dr.saket Arora	District Consultant QA		8010117286	dqaushamli@gmail.com		
62	Lucknow	Chandra Prakash Gupta	Consultant SPMU	SPMU	7084444999	SPMU76@gmail.com		
63	Lucknow	Dr.Shamita Pradhan	DGM FRU,SPMU Lucknow	S P M U	9013467950	shamitaoprashadan@yahoo.com		

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NOAS Internal Assessor's TOT

Date : 18-20 Oct, 2023

Venue: SMU Meeting Hall , NHM, Lucknow

SIN	District	Name of participants	Designation	Place of Posting	contact no	Email ID	Signature -Morning	Signature -Evening
64	Kanpur Nagar	Hela Tiwari	Hospital manager	MKCH STC	9651373639	hanchankumarwagham@rediffmail.com	Pola	
65	Lucknow	Archana Shrivastava	Programme Assistant	SPMU, NHM	8299747157	archanashrivastava@rediffmail.com		
66	Lucknow	RamNagash Azad	Consultant	SPMU	0115773175	Azad ramnagar@yahoo.com (Bharat)		
67	Lucknow	Asif Y.K. Shahzad	T.C - HMC	SPMU	9415467683	asifshahzad@rediffmail.com (Bharat)		
68	SPMU, Lucknow	Dharmendra Kumar	Technical conductor	SPMU	9317034711	dharmendra.kumar@rediffmail.com (Bharat)		
69	Lucknow	Mudasser Ahmed	Sign. Asst. Professor	SPMU, LKO	9651745331	mudasser.ijm@grmdu.edu.in		
70	SPMU, LKO	Brijendra Patidar	TC - HMC	SPMU	84219696147	brij.com@gmail.com		
71	SPMU, LKO	Gaurav Sengupta	CONSULTANT-SPMU	SPMU	9634892333	Gaurav.Sengupta@rediffmail.com (Bharat)		
72	LUCKNOW	DR. SALMAN	V.G.B. M.H. LKO	VARANASI LKO	9891812669	waveem.khan@hmcvaranasi.org		
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74	—	Anand Yadav	Consultant-SPS	NHSRC	97944946382	anand.yadav@hmcvaranasi.org		
75	—	Dr. Shikha Srivastava	Fellow-SPS	NHSRC	9968556969	dr.shikha.s@grmdu.edu.in		

