



# Report on Three Days Internal Assessors' cum Service Providers' Training on National Quality Assurance Standards (NQAS)



**Organized By:** 

State Quality Assurance Unit, NHM Mizoram in collaboration with Mizoram Health System Strengthening Project (MHSSP) and technical support of Regional Resource Centre for NE States, Guwahati, Assam

Date of Training: 20th September to 22nd September 2023

Venue: Auditorium, DHME, Aizawl, Mizoram

## A. Introduction and Background

The National Quality Assurance Standards (NQAS) were introduced with the aim of enhancing the quality of care (QoC) provided in public health facilities. Initially, these standards were launched for District Hospitals in 2013. In 2014, the standards were extended to include Community Health Centres (functioning as FRUs) and Primary Health Centres with beds. Subsequently, in 2016, Quality Standards were established for Urban Primary Health Centres (PHCs), and further in 2021, Quality Standards were developed for Health & Wellness Centres – Sub Centres. NQAS Standards earned international recognition and accreditation from the International Society for Quality in Healthcare (ISQua). At the national level, the Insurance Regulatory and Development Authority (IRDA) recognized and endorsed these standards for hospital empanelment.

The Implementation of National Quality Assurance Programme in the Northeast States has been closely monitored and supported by Regional Resource Centre for Northeast States (RRCNE) in coordination with National Health System Resource Centre (NHSRC) since the launch of the programme in November 2013. A pool of assessors has been created in each State for undertaking the assessment of the health facilities, identification of gaps, analysis of the identified gaps, prioritization, action planning for closure of the gaps. This process aims to enhance the quality of services offered in our public health facilities and work toward achieving National Certification.

To increase the pool of assessors, the State Quality Assurance (QA) Team of NHM Mizoram in collaboration with Mizoram Health System Strengthening Project (MHSSP) organized a three-day Internal Assessor cum Service Provider Training, with technical support from RRC-NE. RRC-NE extended support by drafting the agenda, providing study materials, exercises and taking sessions during the training. The training programme was spread into 12 topics along with practical exercises for hands-on experience on various methodologies of the assessment. Training concluded with Post Training Evaluation.

## B. Objectives and Participants.

The primary objectives of the training were as follow:

- 1. To impart a comprehensive understanding of the basic concept of Quality Assurance Standards.
- 2. To educate participants on the implementation of these standards in public health facilities.
- 3. To familiarize participants with areas of concern, standards, measurable elements, departmental checklists, and scoring systems.
- 4. To provide support to facilities in their pursuit of National Quality Certification.

Training was facilitated by following Resource Persons:

- 1. Dr. Anupjyoti Basistha, Sr. Consultant QPS, RRC-NE, MoHFW, GOI.
- 2. Dr. Ajay Kumar Arya, Consultant QPS, RRC-NE, MoHFW, GOI.
- 3. Dr. KT Lalrammawia, State Consultant (PH), SQAU, Mizoram.
- 4. Dr. Lalnunpuii, Asst. Project Coordinator, JICA, DHME.

The agenda of the 3 (Three) days' workshop is placed as Annexure – I.

**Participants**: Total 35 (Thirty-Five) participants including State Nodal Officer, Medical Officer, Staff Nurse, Health & Wellness Officer, MHSSP representative (State Quality Consultant, District/ District Hospital Quality Manager), Sutra Representative, attended the training. The participant list along with the Post Training Evaluation is enclosed in Annexure – II.

### **C. Inaugural Session**

At the very outset, Dr. Lalchhaunawma, the State Nodal Officer - Quality, extended a warm welcome to all the participants from various facilities across the district and diverse background as well as Resource Persons facilitating the three-day Internal Assessor cum Service Provider training program. He proceeded to emphasize the paramount significance of maintaining quality standards in public health facilities, affirming the State unwavering commitment to providing complete support to these facilities in their pursuit of National Quality Certification.

## **D.** Technical Session

|    | Торіс   | Brief of the Session  |
|----|---|---|
|    |   | DAY - 1 (20.09.2023)  |
| 1. | Overview of National<br>Quality Assurance<br>Program and assessment<br>protocol | <b>Dr. Anupjyoti Basistha,</b> Senior Consultant for Quality & Patient Safety division at RRC-NE, extended a warm welcome to all the participants at the training program. Subsequently, he led the first technical session, providing an in-depth overview of the National Quality Assurance Program. This session encompassed key concepts related to quality, comprehensive discussions on various definitions of quality, the evolution of National Quality Assurance Standards, and the implementation framework at National, state and district levels. Dr. Basistha also highlighted the key features of NQAS and delved into the measurement system of National Quality Assurance Standards, including measurable elements and checkpoints. Additionally, participants gained insight into scoring methodologies and protocols during this informative session. |
| 2. | Standards for Service<br>Provision (AOC - A)                                    | <b>Dr. Ajay Kumar Arya</b> , Consultant QPS, RRCNE conducted the session on the Areas of Concern – A i.e., Service Provision. During this session, he provided a comprehensive breakdown of the services and facilities available within a hospital across various departments, including support services. Dr. Arya elucidated how compliance with standards and measurable elements is assessed, emphasizing that this assessment involves observations regarding the extent of service delivery, document reviews, and an evaluation of the utilization of these services.   |
| 3. | Standards for Patient<br>Rights (AOC – B)                                       | In the following session, <b>Dr. KT Lalrammawia</b> , State Consultant for<br>Public Health at SQAU Mizoram, led a discussion on Patient Rights.<br>This encompassed patients' entitlement to receive information about<br>the services available to them, ensuring accessibility, and the<br>provision of these services with dignity and confidentiality, without<br>any physical or financial hindrance. The session also underscored<br>patients' right to make informed decisions regarding their treatment<br>plans.  |
| 4. | Standards for Inputs (AOC C)  | <b>Dr. Ajay Kumar Arya</b> provided an informative presentation on Area<br>of Concern C, encompassing seven standards. This area primarily<br>pertains to the structural aspects of the facility, aligning with the<br>standard guidelines established by the Indian Public Health Standards<br>(IPHS) for various levels of healthcare facilities. Explained about<br>Area of Concern C with its seven standards, which includes the<br>structural part of the facility, which is based on the standard  |

|    | Торіс   | Brief of the Session  |
|----|---|---|
|    |   | guidelines of Indian Public Health Standards (IPHS) for different level of facilities.  |
| 5. | Standards for Support<br>Services (AOC D)       | <b>Dr. Anupjyoti Basistha</b> conducted this session, which centered around the significance of Support Services within the realm of public healthcare facilities. The session entailed a thorough exploration of twelve standards related to maintenance, calibration, inventory management, laundry services, dietary provisions, financial management, contract management, and compliance with statutory requirements.  |
| 6. | Overview of "GUNAK<br>Application" and its use. | <b>Dr. Ajay Kumar Arya</b> presented an overview of the "GUNAK" application, a quality assessment tool designed for NQAS, LaQshya, and Kayakalp programs. "GUNAK" serves as a versatile tool suitable for internal, external, and peer assessments of public healthcare facilities, aiding in the identification of areas for improvement. He explained, how to use the Gunak app in step wise manner.  |
| 7. | Group Activity                                  | The Group Activity session revolved around the identification of<br>standards and their corresponding areas of concern, as well as the<br>scoring methodology. Participants engaged in this exercise, wherein<br>they were presented with two sets of exercises. In the first exercise,<br>they were tasked with identifying the standard and the associated<br>Area of Concern, while in the second exercise, they focused on<br>scoring of the checkpoint as per the given situations in exercise.  |
|    |   | DAY - 2 (21.09.2023)  |
| 8. | Standards for Quality<br>Management (AOC G)     | <b>Dr. Anupjyoti Basistha</b> led this session, which covered ten standards<br>within the Quality Management System. Throughout his presentation,<br>he emphasized the critical significance of components such as Quality<br>Policy, Objectives, Standard Operating Procedures (SOPs), Patient<br>Satisfaction Surveys, Internal and external Quality program, Quality<br>Tools & Methods.   |
|    |   | Additionally, Mr. Basistha explained the importance of internal assessments, gap analysis, and subsequent action planning with a prioritization approach using the 'PICK' chart method. He provided a comprehensive explanation of "Gap Analysis," employing techniques like the "fishbone diagram" and the "why-why" technique, complete Furthermore, he illuminated the Risk Management framework and its implementation, followed by a concise overview of Clinical Governance and various audit processes.  |
| 9. | Standards for Clinical<br>Services (AOC - E)    | <b>Dr. Lalnunpuii</b> , Assistant Project Coordinator from JICA DHME, presented a comprehensive overview of twenty-three Clinical Service Standards. These standards were grouped into three categories: General Clinical Services (Standards 1-9): These standards encompassed a wide range of general clinical services, including aspects like patient registration, admission procedures, consultation processes, initial assessment, subsequent reassessment, patient care during transfer and referral, nursing care, drug administration protocols, patient record maintenance, and the discharge process. Specific Clinical Services (Standards E10-E16): This set of standards delved into specific clinical services, including Intensive Care, |

| Торіс                               | Brief of the Session   |  |
|-------------------------------------|--|--|
| 10. Standards for Infection         | <ul> <li>Emergency Care, Diagnostic Services, Blood Bank and Storage,<br/>Anaesthetic Services, Surgical Services, and End-of-Life Care<br/>Services.</li> <li>Specialized Clinical Services (Standards E17-E23): The final group<br/>of standards comprehensively covered specialized services related to<br/>Maternal, Newborn, Child, Adolescent, and Family Planning<br/>services, as well as National Health Programs.</li> <li>Dr. Ajay Kumar Arya conducted this session, which featured an in-</li> </ul>  |  |
| Control (AOC F)                     | depth exploration of infection control practices. The session covered<br>critical topics such as hand hygiene, antisepsis, personal protection<br>measures, equipment processing, environmental control, and the<br>management of biomedical waste. Additionally, participants had the<br>opportunity to watch an informative video on Infection Control<br>Practices as part of the session.  |  |
| 11. Standards Outcome<br>(AOC-H)    | <b>Dr. Anupjyoti Basistha</b> took the session on Outcome indicators where four areas of measures for quality – Productivity, Efficiency, Clinical Care & Service Quality were briefed in terms of measurable indicators. System to measure the indicators and meeting the benchmarks. Later few indicators like ALOS, BOR, have been explained with formulas.   |  |
| 12. Overview of LaQshya &<br>MusQan | During this session, <b>Dr. Ajay Kumar Arya</b> provided an insightful overview of the LaQshya and MusQan initiative. LaQshya primarily aims to enhance the quality of care for maternal and newborn health services, while Musqan is dedicated to ensuring child-friendly services within public health facilities. Dr. Arya elaborated on the continuum of newborn care and the provision of facility-based newborn care. The session also covered the objectives, scope, and the six rapid improvement cycles essential for the effective implementation of both LaQshya and MusQan in healthcare facilities. Dr. Arya concluded the session by delving into the criteria necessary for NQAS Certification under the LaQshya and MusQan programs. |  |
| DAY - 3 (22.09.2023)                |  |  |
| Recap                               | The third day of the training started with recap of previous two day's sessions.   |  |
| Post training evaluation            | At the end of session, a post training evaluation was conducted in the<br>form of questions and answer sheet of objective type which was<br>followed by filling up of the feedback form by the participants.   |  |

## E. Valedictory and closing ceremony.

The training program concluded with the closing remark and vote of thanks from Dr. Lalchhaunawma, State Nodal Officer-Quality, NHM-Mizoram.

Feedback and inputs regarding the technical session are collected from All participants. This feedback was collected in a prescribed format, ensuring that it covered various aspects of the training content, delivery, and overall experience. The invaluable insights and suggestions provided by the participants would play a pivotal role in enhancing the quality of future training programs and refining the training approach. The feedback analysis is annexed as Annexure- III.

# **Training Agenda**

Annexure I

| Internal Assessor cum Service provider Training Agenda<br>Training Date: 20 <sup>th</sup> – 22 <sup>nd</sup> September 2023 |  |  |  |  |
|---|--|--|--|--|
|   | Venue: Auditorium, DHME, Aizawl, Mizoram |  |  |  |
| Time  | Topic                                    | Resource Person  |  |  |
|   | Day-01 (20 <sup>th</sup> September 2023) |  |  |  |
| 09:00 AM - 09:30 AM   | Registration                             | State Representative                                     |  |  |
| 09:30 AM - 09:45 AM   | Inaugural Address                        | State Representative                                     |  |  |
| 09:45 AM - 10:00  | Introduction by Participants             | State Representative                                     |  |  |
| AM  |  |  |  |  |
| 10:00 AM -11:30 AM  | Overview of National Quality Assurance   | Dr Anup Basistha,  |  |  |
|   | Program and Assessment Protocol          | Sr Consultant-RRCNE                                      |  |  |
| 11:30 AM -11:45 AM  | Tea & Group Photo                        |  |  |  |
| 11:45 AM – 12:30 PM   | Standards for Service Provision (AoC-A)  | Dr Ajay Arya<br>Consultant-RRCNE                         |  |  |
| 12:30 PM – 1:15 PM  | Standards for Patient Rights (AoC-B)     | Dr. KT Lalranmawia, State<br>Consultant (PH), Mizoram    |  |  |
| 01:15 PM - 02:00 PM   | Lunch                                    |  |  |  |
| 02:00 PM - 02:45 PM   | Standards for Inputs (AoC-C)             | Dr Ajay Arya<br>Consultant-RRCNE                         |  |  |
| 02:45 PM – 03:45 PM   | Standards for Support Services (AoC-D)   | Dr Anup Basistha,  |  |  |
|   |  | Sr Consultant-RRCNE                                      |  |  |
| 03:45 PM - 04:00 PM   | Теа                                      |  |  |  |
| 04:00 PM - 5:00 PM  | Exercises                                | RRCNE Team   |  |  |
|   | Day-02 (21 <sup>st</sup> September 2023) |  |  |  |
| 09:00 AM - 09:15 AM   | Recap                                    | Dr Ajay Arya<br>Consultant-RRCNE                         |  |  |
| 09:15 AM – 11:00<br>AM  | Standards for Quality Management (AoC G) | Dr Anup Basistha,<br>Sr Consultant-RRCNE                 |  |  |
| 11:00 AM - 11:15 AM   | Tea                                      |  |  |  |
| 11:15 AM – 1:15 PM  | Standards for Clinical Services (AoC-E)  | Dr. Lalnunpuii, Asst. Project<br>Coordinator, JICA, DHME |  |  |
| 01:15 PM - 02:00 PM   | Lunch                                    |  |  |  |
| 02:00 AM - 03:00<br>PM  | Standards for Infection Control (AoC-F)  | Dr Ajay Arya<br>Consultant-RRCNE                         |  |  |
| 03:00 PM – 03:30 PM   | Overview of GUNAK App                    | Dr Ajay Arya<br>Consultant-RRCNE                         |  |  |
| 03:30 PM – 04:15 PM   | Outcome Indicators & KPIs, AoC H         | Dr Anup Basistha,<br>Sr Consultant-RRCNE                 |  |  |
| 04:15 PM – 04:30 PM   | Tea                                      |  |  |  |
| 04:30 PM – 05:00 PM   | Status & Road map for NQAS               | State Representative                                     |  |  |
|   | implementation in the state              |  |  |  |
| 00.00 434 00 17 434   | Day-03 (22 <sup>nd</sup> September 2023) | Dr. Amur D   |  |  |
| 09:00 AM - 09:15 AM   | Recap                                    | Dr Anup Basistha,<br>Sr Consultant-RRCNE                 |  |  |
| 09:15 AM - 10:00  | Overview of LaQshya & MusQan             | Dr Ajay Arya   |  |  |
| AM  |  | Consultant-RRCNE   |  |  |
| 10:00 AM – 10:15<br>AM  | Теа                                      | Consultant-ARCIAL  |  |  |
| 10:30 AM – 11:30 PM   | Post Training Evaluation & Feedback      | RRCNE Team   |  |  |
| 10:30 AM - 11:30 I M<br>11:30 PM - 12:00 PM   | Valedictory                              | State Representative                                     |  |  |
| 12:00 PM - 12:30 PM   | Lunch                                    |  |  |  |
| 12.00 I WI - 12:30 F WI   |  |  |  |  |

| Post Training Evaluation Report & Result Sheet |                                |                                 | Annexure II |               |
|--|--------------------------------|---------------------------------|-------------|---------------|
| SI.  | Name                           | Designation                     | Score (%)   | Result        |
| 1  | Dr. Lalchhanchhuahi            | Medical Officer                 | 87.5%       | Qualified     |
| 2  | MC Lalramhmuaki                | DQM, MHSSP                      | 87.5%       | Qualified     |
| 3  | Dominic Laldawngliana          | Representative from Sutra       | 85.0%       | Qualified     |
| 4  | Dr. C. Lalramdina              | State Quality Consultant, MHSSP | 85.0%       | Qualified     |
| 5  | Dr. Lalduhawmi                 | Medical Officer                 | 85.0%       | Qualified     |
| 6  | Isak Lalrinfela                | Representative from Sutra       | 85.0%       | Qualified     |
| 7  | Dr. B. Lalremruata             | DHQM, MHSSP                     | 82.5%       | Qualified     |
| 8  | Dr. Cindy Lalngaihawmi         | Medical Officer                 | 82.5%       | Qualified     |
| 9  | Dr. Lalengzauva                | Medical Officer                 | 82.5%       | Qualified     |
| 10   | Dr. R KLalbiaksangi            | Medical Officer                 | 82.5%       | Qualified     |
| 11   | Dr. C. Lalfakzuala             | Medical Officer                 | 80.0%       | Qualified     |
| 12   | Dr. Wendy Malsawmkimi          | Dentist                         | 80.0%       | Qualified     |
| 13   | Elida F. Lalzawmpuii           | DHQM, MHSSP                     | 80.0%       | Qualified     |
| 14   | Dr. Vanlalhruaii               | Medical Officer                 | 80.0%       | Qualified     |
| 15   | Dr. Robert V.<br>Lalengtluanga | DHQM, MHSSP                     | 77.5%       | Qualified     |
| 16   | Merilyne MS Mawii Beiho        | Psychiatric Nurse               | 77.5%       | Qualified     |
| 17   | Dr. VL. Ruatkimi               | Medical Oficer                  | 77.5%       | Qualified     |
| 18   | Clady Zothankhumi              | Health & Wellness Officer       | 77.5%       | Qualified     |
| 19   | Dr. Elsa Lalramzaui            | Medical Officer                 | 75.0%       | Qualified     |
| 20   | Dr. Zothankhuma                | DHQM, MHSSP                     | 75.0%       | Qualified     |
| 21   | Samuel Lalruatpuia             | Pharmacist                      | 75.0%       | Qualified     |
| 22   | Dr. Lalhmangaiha Ngente        | DQM, MHSSP                      | 75.0%       | Qualified     |
| 23   | Lalbiakzami Ralte              | Staff Nurse                     | 72.5%       | Qualified     |
| 24   | Lalrinchhani                   | Health & Wellness Officer       | 72.5%       | Qualified     |
| 25   | Angelie Lalhmingmawii          | Health & Wellness Officer       | 70.0%       | Qualified     |
| 26   | Dr. H V Lalramnghaki           | Medical Officer, AYUSH          | 70.0%       | Qualified     |
| 27   | Dr. Mary Zohmingliani          | State Nodal Officer, FDSI/FDI   | 70.0%       | Qualified     |
| 28   | Lalrohlui Sailo                | Health & Wellness Officer       | 70.0%       | Qualified     |
| 29   | Merelyn Zohmingliani           | Health & Wellness Officer       | 67.5%       | Qualified     |
| 30   | VT Nathani                     | Health & Wellness Officer       | 67.5%       | Qualified     |
| 31   | Hunlawmawmi                    | Health & Wellness Officer       | 67.5%       | Qualified     |
| 32   | Sainunsangi Zote               | Ward Superintendent             | 65.0%       | Qualified     |
| 33   | RL Chungnungi                  | Health & Wellness Officer       | 62.5%       | Qualified     |
| 34   | Dr. Albert Ngurnuntluanga      | Medical Officer                 | 60.0%       | Qualified     |
| 35   | Dr. Helen Lalnunpuii           | Medical Officer                 | 52.5%       | Not Qualified |

- Total Participants who appeared in the Post Training Evaluation : 35
- Total participants who cleared the Post Training Evaluation
- Post Training Evaluation cut of percentage
- Pass Percentage

- : 60% & above.
- : 97%

: 34

# Feedback Analysis & Action Taken

# Annexure III

# **Training Feedback Analysis**

| SI. | Name of the Topic   | Average Score |
|-----|---|---------------|
| 1   | Overview of National Quality Assurance Program and<br>Assessment Protocol | 3.9           |
| 2   | Standards for Service Provision (AoC-A)                                   | 3.9           |
| 3   | Standards for Patient Rights (AoC-B)                                      | 3.8           |
| 4   | Standards for Inputs (AoC-C)  | 3.8           |
| 5   | Standards for Support Services (AoC-D)                                    | 4.0           |
| 6   | Standards for Clinical Services (AoC-E)                                   | 3.8           |
| 7   | Standards for Infection Control (AoC-F)                                   | 3.9           |
| 8   | Standards for Quality Management (AoC G)                                  | 3.9           |
| 9   | Overview of GUNAK App   | 3.9           |
| 10  | Outcome Indicators & KPIs, AoC H  | 3.8           |

## **Trainers Score:**

| SI. | Name of the Trainer    | Position                                 | No. of topics<br>taken | Average<br>Score |
|-----|------------------------|--|------------------------|------------------|
| 1   | Dr. Anupjyoti Basistha | Sr. Consultant -QPS, RRC-NE              | 4                      | 3.9              |
| 2   | Dr. Ajay Kumar Arya    | Consultant -QPS, RRC-NE                  | 5                      | 3.9              |
| 3   | Dr. KT Lalrammawia     | State Consultant (PH), SQAU,<br>Mizoram. | 1                      | 3.8              |
| 4   | Dr. Lalnunpuii,        | Asst. Project Coordinator, JICA, DHME.   | 1                      | 3.8              |

# Topics that were most useful as per the feedback received from the participants:

| SI. | Торіс                                    | No. of Participants appreciated the session |
|-----|--|---|
| 1   | Standards for Clinical Services (AoC-E)  | 15  |
| 2   | Standards for Quality Management (AoC G) | 13  |
| 3   | Standards for Infection Control (AoC-F)  | 11  |
| 4   | Standards for Patient Rights (AoC-B)     | 11  |
| 5   | Standards for Support Services (AoC-D)   | 7   |